

TO AND

ON BEHALF OF

STAKEHOLDERS

(2023: £3.2M)

23: £691.3N

FOOD TURNOVER (EXCLUDING VAT) CAPITAL EXPENDITURE

(2023: £37.0M)

5m

NET ASSETS

(2023: £272.1M)

Looking to the future, we believe that we can maximise our performance and create value for our Members and local communities by doing business differently from our competitors.